

Healthcare

RANKED

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— AND PARTNERS —

2017



way business is conducted and services are delivered. The rapidly changing healthcare environment requires creative, yet sensible solutions to the pressures facing the industry.

Our healthcare lawyers are equipped to counsel a diverse clientele on strategies for the ever-changing healthcare landscape. Not only do we understand healthcare law and the industry, we also know the healthcare market and what drives it, allowing us to give our clients both quality legal and business advice.

Gray Reed & McGraw's healthcare section is proud to be a Band 4 ranked practice in the *Chambers USA 2017* legal directory (published by Chambers & Partners).

Depth of Experience Within Our Health Law Practice



- Health Law Section recognized as a “Tier 1” practice by 2017 U.S. News and World Report/Best Lawyers (a Woodward/White company)
- Five attorneys Board Certified in Health Law by the Texas Board of Legal Specialization
- One attorney is ranked a leading healthcare attorney in the *Chambers USA 2017* legal directory (Chambers & Partners)
- Three attorneys listed as 2017 Best Lawyers in America (a Woodward/White company)
- Two attorneys recognized as 2016 Texas Super Lawyers (a Thomson Reuters company)
- Two attorneys are certified mediator and two are certified arbitrators by the American Health Lawyers Association
- One of our attorneys was chair of the Dallas Bar Association’s Health Law Section and another was an officer of the section
- One attorney is an Adjunct Professor at Baylor University School of Law, where he teaches classes on healthcare law in the School of Law and the Baylor Executive MBA Program

Our Areas of Expertise

- Physician-hospital ventures (including the syndication of interests and financing for ventures)
- Development of hospitals and other healthcare facilities
- Mergers and asset acquisition and disposition
- Management of acquisitions and sales of medical practices and shareholder interests
- Physician-hospital relationships
- Provider-based hospital contracts
- Physician practice issues and development of ancillary services

- Managed care providers and networks (including health maintenance organizations, utilization review agents, third party administrators, independent practice associations, physician-hospital organizations and accountable care organizations)
- Corporate structuring
- Healthcare reimbursement
- Contract drafting, review and negotiation
- Defense of government investigations
- RAC, ZPIC and other payor audits
- Stark and anti-kickback analysis
- Development and implementation of compliance programs
- Representation before local, state and federal regulators

Our Representation

We listen to our clients' business objectives and work to combine specialized legal and industry knowledge, relationships and strategy to reach comprehensive, creative and compliant solutions. This unique approach has enabled us to become a trusted advisor and effective advocate for a broad spectrum of healthcare clients that include:

- Healthcare systems and networks
- Hospitals
- Physician practices/Dental practices
- Physician-owned entities
- Rehabilitation, Managed care providers/Accountable Care Organizations
- Imaging and other ancillary providers
- Ambulatory care facilities
- Pharmacy providers
- Long-term care facilities/Home Health Agencies/hospice
- Project developers/financial investors/private equity

Corporate and Transactional Practice

Gray Reed is recognized for our market knowledge and business expertise. Our healthcare team has a particular focus on the syndication of partnerships/company interests in the healthcare industry and in the representation of physician/hospital partnerships in the development of specialty and acute care hospitals, diagnostic imaging centers and cath labs. We have substantial experience advising clients on a broad range of legal issues relating to the structuring, organization, licensing, and operation of ambulatory surgery centers and hospitals. Our team helps clients negotiate, structure, document and achieve regulatory compliance with healthcare transactions. This includes:

- Mergers and acquisitions
- Joint ventures and strategic alliances
- Complex commercial agreements
- Affiliations
- Research collaborations and licensing agreements
- Equity and debt financings
- Restructurings and workouts
- Facility structure and financing
- Corporate formation and choice of business entity
- Change of ownership (CHOW) advice
- Corporate governance compliance and best practices

Regulatory and Compliance Matters

Our attorneys counsel clients in structuring significant business transactions to comply with complex state and federal laws and regulations affecting the healthcare industry. We have extensive practical experience in developing and implementing individually tailored compliance programs. Gray Reed provides related training as well as monitors and audits the programs to ensure their efficacy in regulating the healthcare payment and delivery systems. We also have experience dealing with complex self-disclosure issues, audits and investigations.

Litigation

Our attorneys have successfully litigated cases covering virtually every aspect of healthcare law, including:

- Defending claims of medical malpractice
- Internal investigations and the defense of allegations of fraud involving government programs
- Criminal investigations of patient abuse and related civil actions
- Actions brought under the false claims act including qui tam and whistleblower lawsuits
- Reimbursement appeals before the provider reimbursement review board and in the courts
- Provider licensing and certification investigations and litigation
- Medical staff disciplinary actions, due process and fair hearings

A Wealth of Resources

What sets us apart is our ability to draw on the experience of other attorneys in the firm to solve tax, estate and other business problems for our clients that only a full service commercial firm can provide. With this access, you receive quality legal counsel in solving the most complicated legal issues arising in your practice.



Today, Gray Reed has more than 120 lawyers practicing in Dallas and Houston, and offers a wide range of legal services including business litigation, corporate transactions, tax planning and litigation, real estate, healthcare, trusts and estates, employment law, intellectual property and bankruptcy.